PACCAR Inc

SUMMARY STATEMENTS OF OPERATIONS (Unaudited)

(in millions except per share amounts)

	Three Months Ended September 30		Nine Months Ended September 30	
	2025	2024	**2025**	2024
Truck, Parts and Other:				
Net sales and revenues	**$ 6,106.5**	$ 7,703.8	**$ 19,983.0**	$ 24,201.1
Cost of sales and revenues	**5,345.4**	6,427.7	**17,231.8**	19,873.8
Research and development	**111.0**	115.0	**339.3**	337.6
Selling, general and administrative	**140.3**	144.3	**422.8**	434.6
Interest and other (income) expense, net	**(16.8)**	(24.3)	**299.5** (1)	(74.9)
Truck, Parts and Other Income Before Income Taxes	**526.6**	1,041.1	**1,689.6**	3,630.0
Financial Services:				
Revenues	**565.3**	536.1	**1,641.0**	1,555.2
Interest and other	**362.7**	365.0	**1,068.2**	1,051.4
Selling, general and administrative	**39.9**	42.2	**118.3**	122.0
Provision for losses on receivables	**36.5**	22.4	**84.0**	50.2
Financial Services Income Before Income Taxes	**126.2**	106.5	**370.5**	331.6
Investment income	**90.8**	108.7	**258.5**	290.0
Total Income Before Income Taxes	**743.6**	1,256.3	**2,318.6**	4,251.6
Income taxes	**153.6**	284.2	**499.7**	961.6
Net Income	**$ 590.0**	$ 972.1	**$ 1,818.9**	$ 3,290.0
Net Income Per Share:				
Basic	**$ 1.12**	$ 1.85	**$ 3.46**	$ 6.26
Diluted	**$ 1.12**	$ 1.85	**$ 3.45**	$ 6.25
Weighted Average Shares Outstanding:				
Basic	**525.9**	525.4	**525.9**	525.2
Diluted	**526.7**	526.5	**526.8**	526.5
Dividends declared per share	**$ .33**	$ .30	**$ .99**	$ .87

(1) Includes a $350.0 million charge related to civil litigation in Europe (EC-related claims) in the first quarter 2025.

PACCAR Inc

CONDENSED BALANCE SHEETS

(in millions)

	September 30 2025 (unaudited)	December 31 2024
ASSETS		
Truck, Parts and Other:		
Cash and marketable securities	**$ 9,068.6**	$ 9,649.9
Trade and other receivables, net	**2,090.0**	1,933.8
Inventories, net	**2,296.9**	2,367.1
Property, plant and equipment, net	**4,442.4**	3,985.6
Other assets	**3,282.8**	3,071.0
Financial Services Assets	**23,020.5**	22,411.5
	$ 44,201.2	$ 43,418.9
LIABILITIES AND STOCKHOLDERS' EQUITY		
Truck, Parts and Other:		
Accounts payable, deferred revenues and other	**$ 7,383.9**	$ 8,333.2
Financial Services Liabilities	**17,448.7**	17,578.8
STOCKHOLDERS' EQUITY	**19,368.6**	17,506.9
	$ 44,201.2	$ 43,418.9
Common Shares Outstanding	**525.2**	524.4

PACCAR Inc

CONDENSED CASH FLOW STATEMENTS (Unaudited)

(in millions)

Nine Months Ended September 30	**2025**	2024
OPERATING ACTIVITIES:		
Net Income	**$ 1,818.9**	$ 3,290.0
Depreciation and amortization:		
Property, plant and equipment	**297.3**	300.2
Other assets	**320.9**	393.5
Net change in trade receivables, inventory and payables	**6.6**	376.0
Net decrease (increase) in wholesale receivables on new trucks	**714.9**	(837.4)
All other operating activities, net	**112.9**	(327.1)
Net Cash Provided by Operating Activities	**3,271.5**	3,195.2
INVESTING ACTIVITIES:		
Payments for property, plant and equipment	**(553.1)**	(605.3)
Acquisitions of equipment for operating leases	**(467.2)**	(637.4)
Net increase in financial services receivables	**(860.8)**	(1,266.2)
Net increase in marketable debt securities	**(84.5)**	(641.9)
Proceeds from asset disposals and other	**452.2**	395.5
Net Cash Used in Investing Activities	**(1,513.4)**	(2,755.3)
FINANCING ACTIVITIES:		
Payments of cash dividends	**(2,093.7)**	(2,131.1)
Purchases of treasury stock	**(35.2)**	(4.5)
Proceeds from stock compensation transactions	**31.1**	45.3
Net (decrease) increase in debt and other	**(590.0)**	1,323.9
Net Cash Used in Financing Activities	**(2,687.8)**	(766.4)
Effect of exchange rate changes on cash	**172.8**	(6.0)
Net Decrease in Cash and Cash Equivalents	**(756.9)**	(332.5)
Cash and cash equivalents at beginning of period	**7,060.8**	7,181.7
Cash and cash equivalents at end of period	**$ 6,303.9**	$ 6,849.2

PACCAR Inc

SEGMENT AND OTHER INFORMATION (Unaudited)

(in millions)

	Three Months Ended September 30		Nine Months Ended September 30	
	2025	2024	**2025**	2024
Sales and Revenues:				
Truck	**$ 4,381.4**	$ 6,027.0	**$ 14,850.3**	$ 19,145.8
Parts	**1,724.6**	1,657.6	**5,135.4**	4,997.8
Financial Services	**565.3**	536.1	**1,641.0**	1,555.2
Intersegment Eliminations and Other	**.5**	19.2	**(2.7)**	57.5
	$ 6,671.8	$ 8,239.9	**$ 21,624.0**	$ 25,756.3
Pretax Profit:				
Truck	**$ 102.5**	$ 630.8	**$ 776.2**	$ 2,349.7
Parts	**410.0**	406.7	**1,253.0**	1,276.3
Financial Services	**126.2**	106.5	**370.5**	331.6
Investment Income and Other	**104.9**	112.3	**(81.1)** (1)	294.0
	$ 743.6	$ 1,256.3	**$ 2,318.6**	$ 4,251.6

GEOGRAPHIC REVENUE

(in millions)

	Three Months Ended September 30		Nine Months Ended September 30	
	2025	2024	**2025**	2024
United States and Canada	**$ 3,980.4**	$ 5,061.6	**$ 13,356.2**	$ 16,315.1
Europe	**1,676.5**	1,605.5	**4,916.3**	5,155.7
Other	**1,014.9**	1,572.8	**3,351.5**	4,285.5
	$ 6,671.8	$ 8,239.9	**$ 21,624.0**	$ 25,756.3

NEW TRUCK DELIVERIES

	Three Months Ended September 30		Nine Months Ended September 30	
	2025	2024	**2025**	2024
United States and Canada	**17,100**	25,900	**62,300**	84,100
Europe	**10,100**	10,000	**31,100**	33,100
Other	**4,700**	9,000	**17,900**	24,200
	31,900	44,900	**111,300**	141,400

(1) Includes a $350.0 million charge related to civil litigation in Europe (EC-related claims) in the first quarter 2025.

PACCAR Inc
SUPPLEMENTARY INFORMATION
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(Unaudited)

This earnings release includes “adjusted net income (non-GAAP)” and “adjusted net income per diluted share (non-GAAP)”, which are financial measures that are not in accordance with U.S. generally accepted accounting principles (“GAAP”), since they exclude a charge for EC-related claims. These measures differ from the most directly comparable measures calculated in accordance with GAAP and may not be comparable to similarly titled non-GAAP financial measures used by other companies.

On July 19, 2016, the European Commission (EC) concluded its investigation of all major European truck manufacturers and reached a settlement with the Company. Following the settlement, legal proceedings seeking damages were filed against all major European truck manufacturers. In the first quarter of 2023, the Company recorded a pre-tax charge of $600.0 ($446.4 after-tax) for the estimable total cost. Several courts have issued judgments; some have been favorable while others have been unfavorable and have been appealed. The Company has settled with the majority of claimants and continues to pursue appropriate resolutions. Due to higher settlement costs, the Company updated its estimate and recorded an additional pre-tax charge of $350.0 ($264.5 after-tax) for the total estimable remaining costs in Interest and other (income) expenses, net in the first quarter of 2025.

The Company utilizes these non-GAAP measures to allow investors and management to evaluate operating trends by excluding a significant charge that is not representative of company performance.

Reconciliations from the most directly comparable GAAP measures to adjusted net income (non-GAAP) and adjusted net income per diluted share (non-GAAP) are as follows:

($ in millions, except per share amounts)	Nine Months Ended September 30, 2025
Net income	$ 1,818.9
EC-related claims, net of taxes	264.5
Adjusted net income (non-GAAP)	$ 2,083.4

Per diluted share:	
Net income	$ 3.45
EC-related claims, net of taxes	.50
Adjusted net income (non-GAAP)	$ 3.95