SUMMARY STATEMENTS OF OPERATIONS

(in millions except per share amounts)

Three Months Ended

	March 31			
		2021		2020
Truck, Parts and Other:				
Net sales and revenues	\$	5,413.5	\$	4,778.0
Cost of sales and revenues		4,690.7		4,189.6
Research and development		80.1		71.0
Selling, general and administrative		129.9		131.4
Interest and other (income), net		(13.2)		(13.1)
Truck, Parts and Other Income Before Income Taxes		526.0		399.1
Financial Services:				
Revenues		432.0		383.7
Interest and other		320.7		285.8
Selling, general and administrative		31.2		32.6
Provision for losses on receivables		3.7		17.0
Financial Services Income Before Income Taxes		76.4		48.3
Investment income		4.9		14.8
Total Income Before Income Taxes		607.3		462.2
Income taxes		137.2		102.8
Net Income	\$	470.1	\$	359.4
Net Income Per Share:				
Basic	\$	1.35	\$	1.04
Diluted	\$	1.35	\$	1.03
Weighted Average Shares Outstanding:				
Basic		347.6		346.9
Diluted		348.4		347.3
Dividends declared per share	\$.32	\$.32

(in millions)

CONDENSED BALANCE SHEETS

	March 31		December 31		
		2021		2020	
ASSETS					
Truck, Parts and Other:					
Cash and marketable debt securities	\$	4,651.1	\$	4,834.0	
Trade and other receivables, net		1,649.9		1,197.5	
Inventories, net		1,465.4		1,221.9	
Property, plant and equipment, net		3,242.5		3,270.4	
Equipment on operating leases and other, net		1,960.5		1,936.4	
Financial Services Assets		15,534.0		15,799.8	
	\$	28,503.4	\$	28,260.0	
LIABILITIES AND STOCKHOLDERS' EQUITY					
Truck, Parts and Other:					
Accounts payable, deferred revenues and other	\$	5,823.4	\$	5,601.1	
Financial Services Liabilities		11,962.3		12,268.9	
STOCKHOLDERS' EQUITY		10,717.7		10,390.0	
	\$	28,503.4	\$	28,260.0	
Common Shares Outstanding		347.2	_	346.6	

CONDENSED CASH FLOW STATEMENTS

(in millions)

Three Months Ended March 31		2021		2020
OPERATING ACTIVITIES:				
Net income	\$	470.1	\$	359.4
Depreciation and amortization:				
Property, plant and equipment		66.9		70.0
Equipment on operating leases and other		184.8		202.0
Net change in trade receivables, inventory and payables		(82.3)		(193.9)
Net decrease (increase) in wholesale receivables on new trucks		26.8		(6.8)
All other operating activities, net		(129.4)		(4.8)
Net Cash Provided by Operating Activities		536.9		425.9
INVESTING ACTIVITIES:				
Payments for property, plant and equipment		(114.6)		(176.4)
Acquisitions of equipment for operating leases		(243.1)		(280.1)
Net increase in financial services receivables		(81.3)		(94.2)
Net (increase) decrease in marketable debt securities		(4.8)		40.5
Proceeds from asset disposals and other		228.1		130.4
Net Cash Used in Investing Activities		(215.7)		(379.8)
FINANCING ACTIVITIES:				
Payments of cash dividends		(353.7)		(907.4)
Purchases of treasury stock		(1.4)		(41.5)
Proceeds from stock compensation transactions		28.8		6.3
Net (decrease) increase in debt and other		(182.0)		108.9
Net Cash Used in Financing Activities		(508.3)		(833.7)
Effect of exchange rate changes on cash		(32.5)		(64.4)
Net Decrease in Cash and Cash Equivalents		(219.6)		(852.0)
Cash and cash equivalents at beginning of period	,	3,539.6	4	1,175.1
Cash and cash equivalents at end of period	\$	3,320.0	\$ 3	3,323.1

SEGMENT AND OTHER INFORMATION

(in millions)

Three	Months	Ended

	March 31		
	2021		2020
Sales and Revenues:			
Truck	\$ 4,233.0	\$	3,757.6
Parts	1,160.7		998.6
Financial Services	432.0		383.7
Other	19.8		21.8
	\$ 5,845.5	\$	5,161.7
Pretax Profit:			
Truck	\$ 269.5	\$	183.1
Parts	251.3		214.7
Financial Services	76.4		48.3
Investment Income and Other	10.1		16.1
	\$ 607.3	\$	462.2

GEOGRAPHIC REVENUE

(in millions)

Three Months Ended

	March 31		
	 2021		2020
United States and Canada	\$ 3,533.6	\$	3,330.1
Europe	1,590.3		1,260.1
Other	721.6		571.5
	\$ 5,845.5	\$	5,161.7

NEW TRUCK DELIVERIES

Three Months Ended

Marc	ch 31
2021	2020
23,000	22,200
13,700	11,600
5,500	4,600
42,200	38,400
	2021 23,000 13,700 5,500