# SUMMARY STATEMENTS OF OPERATIONS

(in millions except per share amounts)

	Three Months Ended		Nine Months Ended					
	September 30			September 30				
		2020		2019		2020		2019
Truck, Parts and Other:								
Net sales and revenues	\$	4,538.4	\$	6,004.2	\$	12,018.3	\$	18,408.8
Cost of sales and revenues		3,958.3		5,106.8		10,589.4		15,665.6
Research and development		64.7		82.2		202.2		243.0
Selling, general and administrative		100.4		136.8		325.7		413.5
Interest and other (income), net		(13.0)		(11.6)		(45.6)		(31.7)
Truck, Parts and Other Income Before Income Taxes		428.0		690.0		946.6		2,118.4
Financial Services:								
Revenues		397.6		362.8		1,141.6		1,073.7
Interest and other		307.7		254.9		864.5		729.3
Selling, general and administrative		31.3		35.8		90.2		101.8
Provision for losses on receivables		3.1		5.6		27.6		11.8
Financial Services Income Before Income Taxes		55.5		66.5		159.3		230.8
Investment income		6.4		21.1		30.2		62.2
Total Income Before Income Taxes		489.9		777.6		1,136.1		2,411.4
Income taxes		104.4		169.7		243.5		554.8
Net Income	\$	385.5	\$	607.9	\$	892.6	\$	1,856.6
Net Income Per Share:								
Basic	\$	1.11	\$	1.75	\$	2.57	\$	5.35
Diluted	\$	1.11	\$	1.75	\$	2.57	\$	5.34
Weighted Average Shares Outstanding:								
Basic		346.8		346.6		346.7		346.9
Diluted		347.6		347.2		347.3		347.6
Dividends declared per share	\$	.32	\$	.32	\$	.96	\$	.96

# CONDENSED BALANCE SHEETS

## (in millions)

	September 30		De	cember 31
		2020		2019
ASSETS				
Truck, Parts and Other:				
Cash and marketable debt securities	\$	4,413.2	\$	5,169.4
Trade and other receivables, net		1,364.7		1,306.1
Inventories, net		1,124.5		1,153.2
Property, plant and equipment, net		3,137.8		2,883.8
Equipment on operating leases and other, net		1,916.0		1,777.2
Financial Services Assets		15,277.5		16,071.4
	\$	27,233.7	\$	28,361.1
LIABILITIES AND STOCKHOLDERS' EQUITY				
Truck, Parts and Other:				
Accounts payable, deferred revenues and other	\$	5,271.3	\$	6,013.1
Financial Services Liabilities		11,778.0		12,641.9
STOCKHOLDERS' EQUITY		10,184.4		9,706.1
	\$	27,233.7	\$	28,361.1
Common Shares Outstanding		346.3		346.3

# CONDENSED CASH FLOW STATEMENTS

(in millions)

Nine Months Ended September 30	2020	2019
OPERATING ACTIVITIES:		
Net income	\$ 892.6	\$ 1,856.6
Depreciation and amortization:		
Property, plant and equipment	186.0	243.1
Equipment on operating leases and other	593.5	549.3
Net change in trade receivables, inventory and payables	87.7	(170.3)
Net decrease (increase) in wholesale receivables on new trucks	785.7	(472.8)
All other operating activities, net	(353.0)	(89.3)
Net Cash Provided by Operating Activities	2,192.5	1,916.6
INVESTING ACTIVITIES:		
Payments for property, plant and equipment	(426.2)	(387.2)
Acquisitions of equipment for operating leases	(706.7)	(1,038.4)
Net increase in financial services receivables	(312.5)	(519.0)
Net increase in marketable debt securities	(25.5)	(90.6)
Proceeds from asset disposals and other	436.6	478.7
Net Cash Used in Investing Activities	(1,034.3)	(1,556.5)
FINANCING ACTIVITIES:		
Payments of cash dividends	(1,128.9)	(1,027.8)
Purchases of treasury stock	(41.6)	(110.2)
Proceeds from stock compensation transactions	41.3	33.8
Net (decrease) increase in debt and other	(858.8)	1,015.5
Net Cash Used in Financing Activities	(1,988.0)	(88.7)
Effect of exchange rate changes on cash	(1.0)	(37.8)
Net (Decrease) Increase in Cash and Cash Equivalents	(830.8)	233.6
Cash and cash equivalents at beginning of period	4,175.1	3,435.9
Cash and cash equivalents at end of period	\$ 3,344.3	\$ 3,669.5

### SEGMENT AND OTHER INFORMATION

#### (in millions)

	Three Months Ended			Nine Months Ended			
	September 30			September 30			
		2020		2019	2020		2019
Sales and Revenues:							
Truck	\$	3,504.0	\$	4,977.4	\$ 9,120.0	\$	15,296.6
Parts		1,016.2		1,000.9	2,838.5		3,031.0
Financial Services		397.6		362.8	1,141.6		1,073.7
Other		18.2		25.9	59.8		81.2
	\$	4,936.0	\$	6,367.0	\$ 13,159.9	\$	19,482.5
Pretax Profit:							
Truck	\$	210.1	\$	481.5	\$ 347.0	\$	1,509.2
Parts		210.2		207.4	576.8		625.6
Financial Services		55.5		66.5	159.3		230.8
Investment Income and Other		14.1		22.2	53.0		45.8
	\$	489.9	\$	777.6	\$ 1,136.1	\$	2,411.4

#### **GEOGRAPHIC REVENUE**

### (in millions)

	Three Mo	onths Ended	Nine Months Ended September 30			
	Septer	mber 30				
	2020	2019	2020	2019		
United States and Canada	\$ 3,162.0	\$ 4,405.9	\$ 8,338.0	\$ 12,819.0		
Europe	1,143.7	1,305.2	3,261.7	4,550.5		
Other	630.3	655.9	1,560.2	2,113.0		
	\$ 4,936.0	\$ 6,367.0	\$ 13,159.9	\$ 19,482.5		

#### **NEW TRUCK DELIVERIES**

	Three Months Ended		Nine Months Ended		
	Septem	September 30		per 30	
	2020	<b>2020</b> 2019		2019	
United States and Canada	20,700	31,700	52,200	90,600	
Europe	10,500	12,700	28,500	45,300	
Other	4,800	4,900	11,800	17,200	
	36,000	49,300	92,500	153,100	